

PRESS RELEASE

13 May 2019

Ricardo to expand presence in Australia with acquisition of Transport Engineering Pty Ltd

- Ricardo acquires entire share capital of Transport Engineering, a leading rail technical services consultancy based in Australia
- Transport Engineering provides technical advisory, design and engineering services to an established client base in both the public and private sector
- Acquisition increases Ricardo' existing capabilities within the growing Asia-Pacific rail market and provides a footprint for other Ricardo businesses in Australia

Ricardo plc has announced today that it has signed a share purchase agreement to acquire the assets, operations and employees engaged in the Transport Engineering Pty Ltd business. The acquisition is expected to complete on or before 30 June 2019, whereupon it will operate as the Australian division of Ricardo's international rail business, adopting the Ricardo brand identity from the same date. Transport Engineering is a privately-owned Company and Director Stephen Boyd will remain and continue to lead the business together with the Company's employees.

Impressive growth

Transport Engineering has a strong technical advisory capability in the full life-cycle management of rolling stock and maintenance procurement programs on behalf of its clients, as well as the provision of on-site inspectors and auditors in suppliers' premises, safety engineering, RAM / maintenance engineering, project management, human factors, testing and commissioning and systems integration. It has delivered an

impressive record of growth since it commenced trading in 2015 and employs circa 100 engineers and specialists across Australia and parts of Asia.



Dave Shemmans, CEO of Ricardo plc commented: "I am delighted to be able to announce the signing of the share purchase agreement with Transport Engineering and look forward to welcoming Stephen Boyd and his team into the global Ricardo family. I am excited about the breadth and depth of experience that Transport Engineering will bring to Ricardo and the opportunities that this will bring for Ricardo in Australia. Transport Engineering has an excellent market reputation, strong customer relationships and a very similar culture of quality and excellence in engineering to that of Ricardo."

"This acquisition is in line with our strategy of diversification both geographically and market sector, further increasing the proportion of our business in the Rail sector. In light of the well documented current challenges in the automotive market where we have seen suppressed performance this year, our strategy and market diverse portfolio of businesses is particularly relevant."

Stephen Boyd, MD of Transport Engineering added. "I am very excited to be joining an international rail business of Ricardo's calibre and to see the business I've built over the past five years embark on its next stage of growth. By leveraging Ricardo's scale and resources, we will be able to expand rapidly across Australia and New Zealand and broaden the range of technical services we currently offer."

Ricardo's interest in the rail sector is underpinned by the increased global interest in urban and high-speed transport networks, and the rapid integration of critical and complex rail technologies as governments respond to accelerating levels of urbanisation. The addition of Transport Engineering expands Ricardo's rail business to around 700 members of staff.

"I am delighted that Stephen and his team are joining us" says Paul Seller, MD of Ricardo's rail division. "They have built a first-class operation in Australia, with an impressive portfolio of projects and capabilities. By supporting their desire to offer an increased range of technical disciplines to their clients, we can help them continue to grow within the Australian market and, by extension, support our mission to build a world-class rail services business".

Ends



NOTES TO EDITORS:

Ricardo plc is a global, world-class, multi-industry consultancy for engineering, technology, project innovation and strategy. Our people are committed to providing outstanding value through quality engineering solutions focused on high efficiency, low emission, class-leading product innovation and robust strategic implementation. With a century of delivering excellence and value through technology, our client list includes the world's major transportation original equipment manufacturers, supply chain organizations, energy companies, financial institutions and governments. Guided by our corporate values of respect, integrity, creativity & innovation and passion, we enable our customers to achieve sustainable growth and commercial success. Ricardo is listed in the FTSE4Good Index, which identifies global companies that demonstrate strong environmental, social and governance (ESG) practices. For more information, visit www.ricardo.com.

Ricardo Rail is the rail consultancy and assurance business of Ricardo. It provides expert independent assurance and consultancy services to help clients navigate the industry's operational, commercial and regulatory demands. Ricardo Rail has an international reach and presence through a network of 17 regional offices across Europe, Asia and the Middle East, with a team of over 500 rail engineers and specialists. Further information is available at <http://rail.ricardo.com/>.

Media contacts:

Andrew Foulkes
Communications Manager, Ricardo Rail
Tel: +44 (0)1235 753 683
Email: andrew.foulkes@ricardo.com

Anthony Smith
Ricardo Media Office
Tel: +44 (0)1273 382710
E-mail: media@ricardo.com